

**TRUST BOARD**  
**28<sup>th</sup> May 2012**

<b>TITLE</b>	<b>Chief Executive's Report</b>
<b>EXECUTIVE SUMMARY</b>	General overview of issues/developments <ul style="list-style-type: none"> <li>▪ Simon Marshall, Director of Finance and Information</li> <li>▪ 2012/13 Contract with PCTs</li> <li>▪ Innovations Fund</li> <li>▪ Members' Health Event – Vascular Services</li> <li>▪ Epsom and St Helier Transaction</li> <li>▪ Meetings and visits</li> </ul>
<b>BOARD ASSURANCE (RISK)/ IMPLICATIONS</b>	n/a
<b>STAKEHOLDER/ PATIENT IMPACT AND VIEWS</b>	Members Health Event
<b>EQUALITY AND DIVERSITY ISSUES</b>	n/a
<b>LEGAL ISSUES</b>	n/a
<b>The Trust Board is asked to:</b>	Note the report
<b>Submitted by:</b>	Andrew Liles, Chief Executive
<b>Date:</b>	21 <sup>st</sup> May 2012
<b>Decision:</b>	For Noting

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**Chief Executive's Report**

**Key News and Developments**

**Introducing Simon Marshall, Director of Finance and Information**

This month we formally welcome Simon Marshall our new Director of Finance and Information to the Board following the recent departure of John Headley, now Director of Finance at Maidstone and Tonbridge Wells NHS Hospitals Trust.

Simon was previously Finance Director at West Middlesex University Hospital NHS Trust from 2005, and has more recently been working at NHS North West London, leading on strategic finance and planning. He has experience from a number of NHS organisations in both acute and community settings at Director level. Simon's background in financial, strategic and business leadership will be important to secure our success in the future and to build on the good foundations laid by John Headley.

**2012/13 Contract with PCTs**

The Trust has agreed its main contracts with its commissioners. It has four main contracts:

- Acute services with the PCTs
- Three specialised commissioning contracts

The contracts are legally binding and cover all clinical services provided by the Trust. The contracts set out the activity plan and the rules by which the Trust is paid. The activity plan is based on previous year's activity levels, but is varied to take account of known changes in demand and new service developments. The Trust is not constrained by this activity plan and activity drives payment. Therefore if the Trust has more referrals it is paid more and alternatively if there are less referrals then we will be paid less. The contracts also contain over 200 quality standards the Trust is expected to meet. A number of these relate to national standards, but over half relate to the standards that NHS Surrey wish the Trust to provide.

Our commissioners have agreed to fund a number of additional services at Ashford and St Peter's, these include a Wet AMD service (age related macular degeneration - an ophthalmology treatment), a fracture liaison service and a home ventilation service. NHS Surrey has also invested further funds in our vascular service as a result of increases in demand and the transfer of services from Epsom.

**Innovations Fund**

For 2012/13 we have created a £500,000 innovation fund to invest in good ideas to improve the quality and productivity of our services. We are looking for innovations that need initial investment to be implemented in 2012/13 that:

- Improve quality – with measures to identify this
- Improve productivity and /or reduce costs.

We had 26 applications and these have been reviewed by the Trust's lead expert for each

individual subject matter. The following five have already been funded under the title of 'Quality of Care', a total investment of £45.5k:

- Reducing catheter associated infections – two handheld ultrasound units
- Blanche Heriot patient survey (sexual health service)
- Patient controlled epidural anaesthesia to Labour Ward
- Two transcutaneous bilirubinometers (measures jaundice)
- Goal directed therapy for high risk surgical patients (two monitors and consumables for one year).

Four further submissions are having full business cases developed.

### **Members' Health Event – Vascular Services**

This month I attended the latest in our series of Members' Health Events, which this time focused on developments in vascular surgery. The evening was chaired by Consultant Vascular Surgeon Mr Kieran Dawson, who is our clinical lead for vascular services, with presentations from consultant vascular surgeons, Mr Neil Browning, Mr Marcus Cleanthis, Mr Tahir Ali and Consultant Stroke Physician, Dr Brendan Affley from Epsom Hospital, and was joined by junior doctors Jo Hayter and Becky Holland, and Physiotherapist, Heather Pursey.

Members heard a lot of interesting facts, about how the mortality outcomes for our vascular services are better than the national average and the plans to improve this further. They also heard how the latest developments in emergency treatment is seeing more keyhole surgery taking place (known as endovascular surgery), which is less invasive and means patients can be up and about, and often go home, the next day. This type of surgery involves inserting guide wires, via the groin, to locate the aneurysm before inserting a stent graft to make the repair rather than traditional open surgery, which usually requires a two week stay in hospital and a much longer recovery period.

All patients should now have access to emergency vascular surgery 24/7, and this means widening catchment areas for this very specialist type of treatment; with our plans now to build a new hybrid theatre, we are planning to expand our consultant team to become a specialist vascular centre, expanding our catchment area. We already offer this specialist service to patients in the Epsom area.

The vascular team described abdominal aortic aneurysms (known as AAA) – a ballooning of your main abdominal artery, due to a blockage - a life threatening condition. If the aneurysm bursts, the risk of death, if not already in hospital, is around 80%, and that's why the national AAA screening service for men aged over 65 is so important (aortic aneurysms are more common in men). Screening is expected to reduce the death rate by around 50%. St Peter's has recently been accredited as a national screening centre on behalf of the Surrey Vascular Network, (covering a 1.5 million population), which will also bring further vascular work to the Trust.

### **Epsom and St Helier Transaction**

The Outline Business Case for our plans to integrate with Epsom Hospital have now been approved by NHS London. We are currently awaiting approval from the South of England Strategic Health Authority later this week, following which a public announcement is expected to be made in June.

Our Board will still need to be assured that this transaction is in the best interests of patients and staff at both Epsom and at Ashford and St Peter's, and to agree a period of financial support to protect our Trust from the deficit in Epsom.

Further regulatory approvals (Monitor and Co-operation and Competition Commission) are expected by the end of December 2012 before a potential 'go-live' date of 1<sup>st</sup> April 2013.

### **Meetings and visits**

I chaired our monthly Employee Partnership Forum and took part in our year end performance meetings with our clinical Divisions – Diagnostics and Therapies; Trauma and Orthopaedics; Anaesthetics, Critical Care and Theatres; Emergency Services and Acute Medicine; Surgery; Specialist Surgery, Specialist Medicine; Women’s and Children’s Services. I also gave a briefing to our consultant body on our important work on improving the emergency care pathway, and chaired the launch of our corporate business plan for 2012/13.

Hosted by Aileen McLeish I attended a meeting with our Non-Executive Directors, and attended our quarterly public Council of Governors meeting.

I attended the North West Surrey Transformation Board, the Surrey Transformation Board and had individual meetings with Jo Pritchard from Central Surrey Health, Andrew Morris, Chief Executive of Frimley Park Hospital NHS Foundation Trust, Alison Edgington from Surrey Community Health, and Nick Moberly, Chief Executive at the Royal Surrey County Hospital.

I also attended a meeting of the Friends of Epsom and West Park hospitals, met with colleagues at St George’s Healthcare NHS Trust and with Professor David Black, Dean Director of the Kent Surrey and Sussex Deanery.

Nationally I attended the Chief Executives meeting of Trusts involved in research and development, and a meeting for Board Chairs of local Clinical Research Network Coordinating Centres.

**Submitted by:** Andrew Liles, Chief Executive

**Date:** 21<sup>st</sup> May 2012