

TRUST BOARD
28TH July 2011

TITLE	Chief Executive's Report
EXECUTIVE SUMMARY	General overview of issues/developments
BOARD ASSURANCE (RISK)/ IMPLICATIONS	n/a
STAKEHOLDER/ PATIENT IMPACT AND VIEWS	Pathology services consultation – impact on staff. Results of national hip fracture database report – positive impact on patients.
EQUALITY AND DIVERSITY ISSUES	n/a
LEGAL ISSUES	n/a
The Trust Board is asked to:	Note the report
Submitted by:	Andrew Liles, Chief Executive
Date:	20 th June 2011
Decision:	For Noting

TRUST BOARD
28th July 2011**Chief Executive's Report****Key News and Developments****National Hip Fracture Database Report 2011**

In the National Hip Fracture Database (NHFD) Report for 2011 Ashford and St Peter's comes out as one of the top performing Trusts in the country for hip fracture treatment and care.

The database is a national audit tool to help facilitate improvements in the quality and cost effectiveness of hip fracture care and was launched in 2007 - a joint venture of the British Geriatrics Society and the British Orthopaedic Association. Care is audited against six standards: prompt admission to orthopaedic care; surgery within 48 hours and within normal working hours; nursing care aimed at minimising pressure ulcer incidence; routine access to orthogeriatric medical care; assessment and appropriate treatment to promote bone health; and falls assessment.

Out of the 176 participating hospitals Ashford and St Peter's is listed as 1st nationally for:

- Mortality rates (i.e. lowest) within 30 days;
- Achieving 100% for falls assessment (with 18 others)
- Achieving 100% for bone health assessment 100% (with 14 others)

The Trust was also in the top 15% for getting patients to a specialist ward within 4 hours, in the top 20% of hospitals for getting patients to surgery within 36 hours and 1st within the South East Coast SHA region for specialist assessment of patients by a geriatrician. The length of stay for our hip fracture patients has also reduced from 25 to 23 days, giving better quality of care whilst achieving significant cost savings.

This is a tremendous achievement for the department.

Pathology Service Reconfiguration Update

The first stage of consultation with pathology staff on proposals to reconfigure pathology services across West Surrey has come to a close. This first stage entailed consulting on the proposed service model with a second consultation phase - to cover the employment implications of the service changes – scheduled to take place in September. A feedback meeting following this first consultation stage was held with staff this month covering a variety of issues raised including quality and safety issues, site selection discussions relating to individual pathology services and logistics such as IT and transport.

As a result of this first stage of consultation, the service model and individual locations have been confirmed as well as the leadership and senior management arrangements, with shadow appointments to this structure expected to be made shortly. The second stage of consultation will commence in September and will focus on specific employment implications for individual staff. Further staff engagement regarding the implementation plans will take place once the shadow senior management team has been appointed.

Epsom and St Helier transaction

The Transaction Board responsible for the Epsom and St Helier University Hospitals transaction has formally published its Invitation to Tender document. The deadline for submission of tenders is 16th September, with a final decision on the preferred bidders (for both Epsom and St Helier hospitals) expected to be announced on 31st October. The Trust is now actively engaged in preparing its bid for acquiring Epsom General Hospital and, at the same time, exploring the potential benefits and risks – for patients and staff - of becoming a larger organisation.

Latest news on the Health and Social Care Bill

The Bill is intended to give effect to the reforms proposed in the NHS White Paper which need primary legislation. *The White Paper: Equity and excellence: Liberating the NHS*, published in July 2010, set out the Government’s aims to reduce the central direction of the NHS, to engage doctors in the commissioning of health services, and to give patients greater choice.

The process of a Bill through Parliament is:



On 14 June 2011 the Health Secretary announced changes to the Health and Social Care Bill based on the recommendations from the NHS Future Forum. Parliament then agreed to re-examine certain clauses of the Bill including calling for written evidence which had to be submitted to the Public Bill Committee by 14 July.

The Bill is due to have its report stage and third reading in the House of Commons on 6 and 7 September 2011.

In the mean time work on setting up the shadow NHS Commissioning Board is progressing, and an announcement has been made on clustering the SHAs which will remain formally in place until April 2013. 4 Clusters will come into effect from 3 October 2011:

- London
- North (comprising of North West, North East and Yorkshire & Humber)
- Midlands (West Midlands, East Midlands and East of England)
- South (South West, South Central and South East Coast)

These four areas will also provide the initial footprint for the NHS Commissioning Board’s commissioning sectors from April 2013.

Research and Development Open Day

Earlier this month I chaired the Research and Development Department's Open Day and Conference, where both internal and external delegates were able to hear about the Trust's involvement in research and development projects on both a national and local level. The event began with a buffet lunch where delegates could meet members of staff who have been involved in recent research projects - for example paediatrics, neonatal intensive care, gynaecology, oncology, cardiology, stroke and rheumatology. During the afternoon there were a range of presentations, covering everything from the national picture to more local projects. The day was dedicated to Professor Jeremy Wright who has been the R&D Director at the Trust for 11 years and is now retiring.

Feedback from external delegates suggests we undertake this work well and clinical research is definitely something the Trust wants to do more of. For a district general hospital Ashford and St Peter's undertakes a considerable amount of its own research as well as participating in a wide range of regional and national studies. This is really good news for our patients who get access to the very latest treatments and procedures which are often at the cutting edge of new clinical practice.

Volunteer Guides

A new Hospital Guide service began earlier this month at St Peter's Hospital, staffed by volunteers, to help patients find their way around the hospital. Recognising that St Peter's Hospital is large and spread out and not the easiest building to get around, the Voluntary Services department launched this new service to help patients and visitors. The service consists of two volunteers working in the main reception area every day to direct or escort people to where they need to go, working alongside and helping the receptionists on duty.

Meetings and visits

I have attended a strategy meeting with our Council of Governors and a regular quarterly meeting with our Non-Executive Directors.

I have also attended the North West Surrey Transformation Board meeting and the Surrey-wide Transformation Board hosted by NHS Surrey. I attended a meeting with NHS Surrey representatives on contracts, met with representatives from SECAMB (Surrey and Sussex Ambulance Service) and Aileen McLeish and I met Anne Walker, Chief Executive and David Clayton-Smith, Chair from NHS Surrey.

I have also had individual meetings with Andrew Morris, CE of Frimley Park Hospital NHS Foundation Trust, Nick Moberly, CE of the Royal Surrey County Hospital NHS Foundation Trust, Jacqueline Docherty, CE of West Middlesex University Hospital and Sarah Mitchell from Surrey County Council Social Services.

I chaired my first Surrey and Sussex Clinical Research Network Board meeting and attended the first meeting of the new Kent Surrey and Sussex Deanery Board. I attended the national NHS Confederation Conference in Manchester.

Submitted by: Andrew Liles, Chief Executive

Date: 21st July 2011